

RE-SHAPING CARE – TIREE

1. SUMMARY

The purpose of this report is to update the Area Committee on the early discussions that have taken place with the local community group Cùram Thiriodh and the wider Tiree community with representatives from Argyll and Bute Council, NHS Highland and ACHA in relation to potential housing, health and social care service developments on Tiree.

2. RECOMMENDATIONS

Committee is asked to note:-

- i) The early stages of exploration of this potential initiative.
- ii) The need to develop and agree a service specification across the agencies, Cùram Thiriodh and the wider community.
- iii) The need to settle on a preferred site following option appraisal resulting from the direction provided by the service specification.
- iv) That there is provision within the Strategic Housing Investment Plan for extra care housing in Tiree but at this moment no commitment of capital resources from Health or Community Services. Indeed the scale of such a draw on capital will not be quantified until the completion of the service specification and option appraisal exercise.
- v) The approach is consistent with the national Re-Shaping Care agenda.
- vi) The need for further reports to this Area Committee and the Community Services Committee to provide political consideration, support and direction to this initiative at the appropriate time

3. DETAIL

Cùram Thiriodh and representatives from NHS Argyll and Bute, Argyll and Bute Council and ACHA met on the 19th March 2014 to initially explore a briefing paper produced by Cùram Thiriodh in relation to potential housing, health and social care service developments on Tiree. Further meetings took place on the 31st March, 14th April, 2nd June and 14th July with a well-attended public meeting on Tiree taking place on the 16th July. The purpose of this meeting was to commence a programme of engagement on the

Reshaping Care agenda and at the same time to inform and consult on the outline proposals as developed to date.

The initial briefing paper by Cùram Thiriodh looked to:-

- i) A 2 site option appraisal for the development of a **progressive care centre** with some initial modelling based upon the centres on Mull and Jura.

Site 1 The current Tigh A Rudha site, Scarinish which is adjacent to ACHA's housing designed for older people and

Site 2 Land adjoining the Tیره GP's surgery and Doctors House, Baugh

Both these sites would negate the need for land purchase as they belong to the Council and the Health Board respectively.

- ii) A recognition that Tigh A Rudha is no longer fit for purpose due to its design against current standards. It has an occupancy level of 12 places but currently accommodates 8 residents but primarily with low care needs. The unit cost of this residential unit is a significant driver in seeking an alternative locality development. These factors combined demonstrate the need for service redesign. It is recognised that the existing service will not continue to be provided in its current form. We are looking to service redesign to meet the care needs of the island rather than simply an objective of service closure. The Tigh A Rudha service is well respected by the islanders in terms of service quality and commitment of staff

- iii) The direction of travel of this early proposal is consistent with Reshaping Care and the Strategic Plan for Older People of :-

- Aspiring to support islanders in their own home and on their own island for as long as is possible
- Recognising that integration, partnership and professional flexibility will improve the probability of local solutions
- Recognising the gains from enhanced voluntary capacity and increased community resilience.
- Delivering a new model of care that changes the balance of care from an over reliance on institutional care to one where older people are supported at home for longer.
- Recognising the role of day opportunities /day services in realising the above.

- iv) ACHA has 6 cottages immediately beside Tigh A Rudha, which are no longer classified as sheltered housing but are occupied by older people. These properties were built circa 1981 are all level access

with good space standards. There is currently low demand for these properties.

- iv) The Community Nursing Team operates out of the Tìree GP's Surgery whilst the Board also funds the one bedroom medical unit within Tìgh A Rudha to support discharge and reduce likelihood of hospital admission. The Home Care team operate out of separate premises. The inefficiency of having three separate teams operating out of different sites is recognised.
- v) Cùram Thìriodh currently operate a day service facility, the Resource Club which runs a lunch club and craft class a community minibus. They also employ an Outreach Worker and Volunteer Co-ordinator.
- vi) Work already developed by Cùram Thìriodh earlier this year on site appraisal was based on a single storey development, referenced from the design of the Mull centre. Each option is inclusive of :
- vii)
 - medical room with en-suite facilities;
 - large office for staff including health, social care and Curam;
 - Managers office/ Staff room;
 - industrial kitchen;
 - day care hub/ residents common area;
 - stores including nurses/ communal;
 - kitchen;
 - laundry;
 - communal toilets.
- viii) This preliminary site appraisal also recognised the relative strengths and weaknesses of each site option namely:-
If Tìgh a Rudha was seen to be the preferred site then it is likely that demolition or partial demolition and rebuild may be the preferred option with the possibility of bringing the cottages into the "end solution ". Note Tìgh A Rudha is not listed.

Tìgh A Rudha is already associated with older peoples services, is close to island amenities, adjacent to ACHA cottages but would require complete new build/ demolition, would require careful planning for existing residents during site development/is a sloping site is limited by current road junction (Blind corner).

The GP surgery site would mean development would be part of the island's medical hub and the gains this would bring in terms of GP/ Nursing access, the site is flat and would simplify the accommodation of existing residents but at distance from other island amenities.

- ix) An acceptance that the scale of progressive care housing need would be circa 8- 10 places but this would be checked against locality (current and future) assessment of health/ social care and population housing needs data. The work currently being commissioned by Housing will be useful in determining the number of properties/ places required.
- x) On call staff on site may be seen as a core requirement on either site.
- xi) There is support for pursuing the opportunity of incorporating a hub area for day activities/ day care that seeks to support people at home for longer, but thought this would be unregistered, on a similar basis to that which is currently provided. We would look to see this element managed and potentially leased by Curam Thioradh in line with the current position.
- xii) The service specification being developed across the stakeholders will build upon this initial work by Cùram Thioradh. It will look to determine the scale of extra care housing required and what other appropriate and complementary services could operate out of this potential development including those listed at vi) above. It is hoped to finalise a draft of the service specification by the middle of August to allow the option appraisal to proceed and from this to provide an indication to NHS Highland and to Argyll and Bute Council on the likely scale of capital contribution to the overall potential development.

Provision has been made in the Strategic Housing Investment Plan for extra care housing. If this initiative is to proceed it will be necessary to align the capital contributions from each funding source in order to define a potential start date.

- x) The July 16th public consultation was recognised as a starting point in the engagement of the Tiree community on the future shape of provision consistent with the Reshaping Care agenda and the general direction of The Joint Commissioning Plan for Older People. A commitment to ongoing engagement has been given which will include ensuring improved awareness and understanding of the model of care as being developed and ensure that the lessons learned from the experience of developing similar provision on Jura and Mull are

taken on board. A number of other issues raised at or following the 16th July event on future provision on the island have still to be answered. These will require further discussion across health and social care partners and the wider community for instance on the use of the medical bed for under 60s and future funding by the Council of the day provision.

- xiii) On the 17th July 2014 initial meetings were held with residents and relatives at Tigh a Rudha with an ongoing commitment to their involvement in the future planning of alternative provision. Similarly Tigh a Rudha staff were also briefed on progress to date with commitment to further consultation/ engagement once the future plans are clarified

4. CONCLUSION

Following a set of initial discussions across Argyll and Bute Council, NHS Highland, ACHA and Cùram Thiriodh on the nature and shape of the future provision on Tìree, a programme of engagement has now commenced with the wider Tìree community. This is an early stage of engagement but with the aspiration of arriving at a settled position on future housing, social care and health provision on a single site with extra care at the core and a hub of related and relevant services. The development and agreement of a service specification for this development is the next stage of this which in itself will inform an options appraisal on preferred site development. Although local members have been briefed on the ongoing nature of these discussions this is the first formal report to the Area Committee. The discussions will require future political consideration and direction once the proposals are further developed.

5.0 IMPLICATIONS

- 5.1 **Policy** Consistent with Best Value and National Policy on Re-Shaping Older People's Services and Joint Commissioning Plan for Older People
- 5.2 **Financial** Future Bid through Capital Programme/Asset Planning
- 5.3 **Legal** Will require Legal Services Involvement at future date given in Partnership approach
- 5.4 **HR** Implications at some future date for current staff at Tigh a Rudha

- 5.5 **Equalities** None
- 5.6 **Risk** None
- 5.7 **Customer Service** None

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